

OWENS COMMUNITY COLLEGE
SPECIAL MEETING OF THE BOARD OF TRUSTEES
APRIL 5, 2016 ~ MINUTES

A working retreat of the Board of Trustees was held at the Holiday Inn French Quarter, 10630 Fremont Pike, Perrysburg, Ohio.

Call to Order – Chair Ed Nagle called the meeting to order at 8:00 a.m. and directed the record to show the meeting was held in accordance with the Ohio Revised Code and the policies of the Board of Trustees.

Roll Call – Roll call was taken, and the following members were present: Mary Beth Hammond, Srinivas Hejeebu, Michael McAlear, Ronald McMaster, Edwin Nagle, Tonya Rider, Rich Rowe, Diana Talmage and Thomas Uhler. (9).

Chair Nagle commented that the purpose of the special meeting was for reports from the Board Chair and the President, which included a presentation of an economic impact study from Economic Modeling Specialists International (EMSI).

Report of the Chair of the Board of Trustees – Chair Nagle commented on deferring a change to the College’s charter, and he noted the importance and priority of improving the College’s position in the areas of finance, enrollment, organizational and in the community. He said that the economic impact study will be foundational in building community support in the future. He encouraged the Board to be conscious of and to have regular updates on program evaluation, course offerings and workforce development in relation to the needs of economic development; collaborations to develop synergies and cost-savings, primarily in non-teaching areas; and, campus planning and space utilization in relation to enrollment and programs.

Chair Nagle invited Dave Cannon, Vice President/CFO/Treasurer, to provide an update on the implementation of the Financial Recovery Plan. Mr. Cannon noted that the College is on target with the implementation and achieving cost savings in areas of sublease of space, personnel and class scheduling management. He commented that the Financial Recovery Plan will be amended for Fiscal Year 2017, in compliance with statutory requirements. Mr. Cannon anticipates ending the fiscal year with a net gain before depreciation. Chair Nagle commented on the progression of the Financial Recovery Plan and the development of a strategic plan.

Report of the President – President Mike Bower commented on sharing the Financial Recovery Plan with the Higher Learning Commission in 2015. He noted that the Higher Learning Commission has requested a response from the College from the Higher Learning Commission’s review based on their composite financial index, which in principle is comparable to Ohio’s Senate Bill 6’ campus accountability, enacted into law in 1997. Steve Robinson, Vice President, Academic Affairs/Provost, commented on the Higher Learning Commission process and being responsive, due to Ohio’s long-standing, solid financial accountability structure.

President Bower invited Jennifer Fehnrich, Executive Director, Government Relations, to provide the background of the economic impact study and the program gap analysis report, as provided by EMSI. An electronic presentation was made by Samuel Paul and Andrew Schiewe, Economic

Analysts, EMSI. Mr. Paul commented that the goal was to look at Owens Community College's contributions in terms of income to the service district using the most recent data available, 2013-2014. With respect to the program gap analysis report, Dr. Robinson commented on the importance of research and data in moving forward with strategic planning, meeting community needs and program development and evaluation. Mr. Schiewe commented on the importance of individual program evaluation based on gap/surplus in the region. At the conclusion of the presentations, Ms. Fehnrich commented on disseminating the information to constituent groups and the economic impact that the College has in the legal district. Ms. Hammond requested a collective message for the trustees to utilize in the community and for follow up on making community contacts with President Bower and Ms. Fehnrich.

President Bower invited Ms. Fehnrich to share proposed priorities, a snapshot in time, as data is evolved in utilizing the EMSI reports and with the strategic direction of the College. The Vice Presidents presented on what new resources would return value, grow programs and meet the needs of the market place when the College may become positioned toward changing the charter in the future.

President Bower commented on the process of strategic planning, the engagement of stakeholders, and a simple, effective framework of goals, objectives, and key performance indicators. Chair Nagle commented on the Board's governance and setting the direction for the strategic plan. Additionally, Chair Nagle would like to eventually implement a Board self-assessment for each member's assurance of fulfilling fiduciary responsibilities to the best extent.

Adjournment – As there was no further business to come before the Board of Trustees, Chair Nagle declared the working retreat adjourned.